Q3 Audit Committee Report

↔Hackney

PI Code	Short Name	2019/20	2020/21	Q1 2021/22	Q2 2021/22	Q3 2021/22	Note	Traffic Light	DoT	Performance Data Trend Chart
		Value	Value	Value	Value	Value		Light		
ChEd CSC 010	Percentage of child protection cases which were reviewed within required timescales (ex NI 67)	97.0%	N/A	Not meas	sured for Q	uarters	2020/21 data is not available for this indicator as the service did not submit Children in Need census for 2020-21	N/A	N/A	CACH CSC 010 Percentage of child protection cases which were reviewed within required limescales (ex NI 67)
FCR HROD 001	Sickness 12 month rolling average	10.29	9.59	9.68	10.51	11.37	Sickness rates continue to increase across the Council. There are various reasons for this including COVID sickness, stress and anxiety and staff being sick pending NHS intervention, i.e. surgery, physio etc.	•	•	FCR HROD 001 Sickness 12 month rolling average

										FCR HROD 023 % of employees aged 50 or over
FCR HROD 023	% of employees aged 50 or over	39.4%	40.7%	41.3%	41.5%	41.9%	Number of employees aged 50 or over is continuing to increase		-	40.0% 35.0% 25.0% 20.0% 25.0% 15.0% 15.0%
FCR HROD 029a	Top 5% of earners: Ethnic minorities (ex BV11b)	28.91%	31.37%	30.73%	31.07%	33.82%	There continues to be an increase of ethnic minority employees in the top 5% of earners.	I	1	FCR HROD 029a Top 5% of earners: Ethnic minorities (ex BV11b) 35.00% 25.00% 25.00% 25.00% 15.00% 5.00% .00%
FCR HROD 030a	Top 5% of earners: Women (ex BV 11a)	49.34%	53.57%	54.46%	55.11%	53.15%			•	FCR HROD 030a Top 5% of earners: Women (ex BV 11a) 55.00% 45.00% 45.00% 30.00% 25.00% 25.00% 25.00% 25.00% 10.00% 50.00% 0.0

										CE PPD 021 Number of Stage 1 complaints received by the Council
CE PPD 021	Number of Stage 1 complaints received by the Council	2322	2485	823	966	1016			₽	1000 1000
FCR RB BHN 002	Time taken to process Housing Benefit new claims and change events (ex NI 181) - reported as YTD figure	6.8 days (YTD)	N/A	N/A	N/A	N/A	Following the cyber attack and the resulting processing restrictions and backlog of work it was agreed with the DWP that we would not be publishing or collating the speed of processing data for 2021/22. In agreement with the DWP, we will start collating and reporting the HB speed of processing data from April 1 April 2022.	N/A	N/A	FCR RB BHN 002 Time taken to process Housing Benefit new claims and change events (ex NI 181) - reported as YTD figure 22.5 days (YTD) 17.5 days (YTD) 10.0 days (YTD) 10.0 days (YTD) 2.5 days (YTD) 0.0
FCR RB BHN 007	Number of households living in temporary accommodation (ex NI 156)	3,242	N/A	3,179	3,207	3,019			N/A	FCR RB BHN 007 Number of households living in temporary accommodation (ex NI 156) 3,000 2,500 2,000 1,500 6 8 8 8 8 7 8 8 8 8 8 8 8 8 8 8 8 8 8 8

FCR RB REV 003	% of current year Council Tax collected (QRC basis)	94.7%	84.6%	19.6%	36.1%	52.1%	Collection of council tax remains impacted by the cyber attack. The Council Tax Team is currently working through the backlog of resident contacts and updates. This backlog clearance is scheduled to be concluded in the summer of 2022. This work and also commencement of recovery action when appropriate will increase collection levels, although it will take time to return towards pre cyber levels	•		FCR RB REV 003 % of current year Council Tax collected (QRC basis) 90.0% 80.0% 60.0% 50.0% 40.0% 50.0% 10.0%
FCR RB REV 005	Percentage of non-domestic rates collected	94.98%	72.40%	18.07%	34.60%	47.88%	Collection of NNDR remains impacted by the cyber attack. The NNDR Team are currently working through the backlog of resident contacts and updates. This backlog clearance is scheduled to be concluded in the spring of 2022. This work and also commencement of recovery action when appropriate will increase collection levels, although it will take time to return towards pre cyber levels	•		FCR RB REV 005 Percentage of non-domestic rates collected
NH H IM 005	Rent Arrears as a % of rent debt	4.02 %	8.76 %	9.26 %	10.31 %	11.48 %	The annual debit is approximately \pounds 133.3m. As the rent arrears are at \pounds 15,313,445, this means that the Rent Arrears as a % of Rent Debit is calculated to be 11.48%. This is a 1.17% increase on the Q2 2021/22 outturn of 10.31%.		•	NH H IM 005 Rent Arrears as a % of rent debt 12.00 % 11.00 % 9.00 % 8.00 % 7.00 % 8.00 % 9.00 % 8.00 % 9.00 % 8.00 % 9.00 % 9.00 % 8.00 % 9.00

NH H IM 006	Total value of rent arrears YTD (Total)	£5,070,6 40	£11,445, 265	£12,349 ,072	£13,741, 445	£15,313, 445	As at the end of Q3 2021/22, the rent arrears were £15,313,445 - an increase of £495k in the last month. At the end of Q3 2021/22, 5,082 tenants had made a claim for Universal Credit (UC). However, some of these 5,082 may no longer be on UC, as this information is not provided to the Council. Of these 5,082 UC claimants, 3,433 of them are in arrears - totalling £6,932,671. Currently, 1,497 UC claimants have direct payments to Hackney from the DWP. There are a significant number of cases with the Benefits Team that are waiting on Housing Benefit (HB) to be assessed due to having to work on these manually in the absence of lost data. There are also a high number of cases that were processed during the 26 July 2020 to 12 October 2020 period - where data was lost - that have not yet been resolved. A new Manage Arrears (MAA) system is in the process of being rolled out, which will allow us to fully implement our arrears escalation policy. However, 15 eviction cases that were in the pipeline in March 2020 - before lockdown - are to be given the go ahead for warrants to be applied for. In addition to this, the Income Services team have been establishing a series of other initiatives to help bring down rent arrears. These include:			NH H IM 006 Total value of rent arrears YTD (Total) E15,000,000 E12,500,000 E2,500,000 C12,500,000 E2,500,000 C12,50
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							 Making more applications for direct payment/APA from the DWP in relation to tenants on UC. Home visits have now been stepped up and Officers are now required to visit tenants a minimum of two days a week. We have been working with the Benefit & Housing Needs Team in identifying tenants that can be assisted financially from the Homeless Prevention Fund. Officer activity levels are now being reported from the MAA system, and are provided to the Head of Income Services and Team Leaders on a weekly basis. These provide a breakdown for each patch in the key areas of home visits and phone contacts, to assist with monitoring and managing staff. 		
NH H RespRep 002	% of repairs completed on first visit (based on tenant satisfaction) - DLO and Contractors	72.64%	71.44%	N/A	55.9%	58.4%	In Q3 2021/22, 719 responses were received to the repairs satisfaction surveys that we are sending out to those residents who have had repair jobs completed. Of these, 420 (58.4%) of residents said that the repair was completed on the first visit. This is an improvement on the 55.9% reported in Q2. The fact that the levels of satisfaction for 2021/22 are significantly below the corresponding levels for 2019/20 and 2020/21 is a reflection of the ongoing work that we are undertaking to set up the new Repairs Hub system, including the	•	NHHRespRep 002 % of repairs completed on first visit (based on tenant satisfaction)- DLO and contractors

							roll out of a new mobile working system. Since the resumption of satisfaction surveying following the cyber attack, we have only been able to send out surveys for all completed repairs, regardless of whether follow on works or additional materials are required. Under the old mobile working system, we were able to only survey those jobs where the system was showing that they had been completed on first visit. Once the new mobile system is up and running we will be able to survey RFT jobs only.			
NH H RespRep 003	% of repairs completed on first visit (based on system generated data) - DLO only	88.7%	87.54%	N/A	N/A	N/A	No system data is available to demonstrate whether repairs were completed the first time. The follow-on function is being developed as part of the current statement of work for the Repairs Hub team, and is expected to be implemented during Q1 of 2022/23	N/A	N/A	NH H RespRep 003 % of repairs completed on first visit (based on system generated data) - DLO only
NH H Voids 001	Average time taken to re-let local authority housing (all voids including major & minor voids) - calendar days	55	95	113	97	93	In Q3, the average void turnaround time was 93.21 days, with an average work period of 74.12 days. This compares to Q2, when the average void turnaround was 98.2 days and the average works period 74.41 days. This means that the void turnaround time fell by 4.99 days on average, or 5.08%. Some of the reduction in turnaround time was driven by a decrease in the 'Lettings Period' -the time between the works ending and the property being			NH H Voids 001 Average time taken to re-let local authority housing (all voids including major & minor voids) - calendar days

							relet- which fell by 0.84 days in Q3. The work period, described above, also fell by 0.29 days. Combined, this explains 1.13 days of the overall 4.99 days decrease. This suggests that the rest of the time savings were made near the beginning of the process. However, due to data issues, it has not been possible to confirm where this time saving came from. The Housing Transformation Team is currently looking at ways to improve the data captured on the early part of the voids process, in order to improve performance and provide more in depth reporting With the exception of outlying months such as July and October, the general trajectory of void turnaround time has been downward, with the 82.45 days in December being the lowest this FY, and substantially lower than the 115.61 observed in April.		
NH PR PMS 007a	Number of PCNs issued - total	152324	187056	71854	67583	79104	Growth in PCN numbers in Q3 was primarily driven by the introduction of the Stoke Newington LTN, which commenced live enforcement on 25 October 2021.	1	NH PR PMS 007a Number of PCNs issued - total 80000

										NH PR PMS 010a PCN recovery rate – including estates
NH PR PMS 010a	PCN recovery rate – including estates	73.3%	76.5%	73.1%	76.2%	74.5%			₽	80.0% 70.0% 60.0% 60.0% 50.0% 60
NH PR PRS 001a	% of Major planning applications determined within 13 weeks (ex NI 157a)	95.00%	92.00%	100%	100%	100%			-	H+PR PRS 001a % of Major planning applications determined within 13 weeks (ex NI 157a) 100.00% 90.00% 60.00% 60.00% 60.00% 60.00% 60.00% 10.0
NH PR PRS 001b	% of Minor planning applications determined within 8 weeks (ex NI 157b)	82.00%	90.00%	87.00%	82.00%	72.00%	There is a downward trend in performance due to severe staff shortages but the Service is still on track to meet our statutory targets to 22/23 The Planning Service has a number of recruitment initiatives underway to address the underlying cause and measures are in place to monitor performance and prioritise cases.		•	NH PR PR5 001b % of Minor planning applications determined within 8 weeks (ex NI 157b) 100.00% 90.00% 80.00% 70.00% 50.00% 40.00% 50.00% 40.00% 50.00% 40.00% 50.00% 40.00% 50.00% 40.00% 50.00% 40.00% 50.00% 40.00% 50.00% 40.00% 50.00% 40.00% 50.00% 40.00% 50.00

NH PR PRS 001c	% of Other planning applications determined within 8 weeks (ex NI 157c)	87.00%	90.00%	90.00%	82.00%	76.00%	There is a downward trend in performance due to severe staff shortages but the Service still on track to meet our statutory targets to 22/23 The Planning Service has a number of recruitment initiatives underway to address the underlying cause and measures are in place to monitor performance and prioritise cases.		•	N1 PR PRS 001c % of Other planning applications determined within 8 weeks (ex NI 157c) 100.00% 90.00% 80.00% 70.00% 60.00% 40.00% 40.00% 10.00% 10.00% 10.00% 20.00% 10.00% 10.00% 20.00% 10.00% 10.00% 20.00% 10.00
NH PR PRS 009	% of open planning enforcement cases less than 4 years old	62.0%	71.0%	77.0%	79.0%	81.0%		()		NH PR PR5 009 % of open planning enforcement cases less than 4 years old
NH PR WS 045a	Improved street and environmental cleanliness (levels of litter, detritus, graffiti and fly posting): Litter (ex NI 195a)	2.66%	0.77%	N/A	0.28%		Under normal circumstances reporting of this indicator usually takes place three times during the course of the year. However, this year only two tranches have taken place and results of the second tranche will be reported in the Q4 report.			NH PR WS 045a Improved street and environmental cleanliness (levels of litter, detritus, graffiti and fly posting): Litter (ex NI 195a)

NH PR WS 045b	Improved street and environmental cleanliness (levels of litter, detritus, graffiti and fly posting): Detritus (ex NI 195b)	1.64%	0.48%	N/A	1.25%				NH PR WS 045b Improved street and environmental cleanliness (levels of litter, detritus, grafiti and fly posting): Detritus (ex NI 195b)
NH PR WS 045c	Improved street and environmental cleanliness (levels of litter, detritus, graffiti and fly posting): Graffiti (ex NI 195c)	3.02%	2.02%	N/A	0.42%	As above.	2	2	NIPR WS 045c Improved street and environmental cleanliness (levels of litter, detritus, graffiti and fly posting): Graffiti (ex NI 195c)
NH PR WS 045d	Improved street and environmental cleanliness (levels of litter, detritus, graffiti and fly posting): Fly-posting (ex NI 195d)	0.26%	0.96%	N/A	0.00%	As above.	2	2	NH PR WS 045d Improved street and environmental cleanliness (levels of litter, detritus, 7.00% 6.00% 9.00% 1.00% 0.00% 0.00% 4.00% 4.00% 0.00% 4.0

NH PR WS 047	Residual household waste per household (ex NI 191)	514.4	548.4	128.1	130.4	128	Following the Covid pandemic, NI191 figures are now comparable to pre-pandemic 2019/20 figures, despite more people now working from home (and therefore producing waste in the home rather than in the workplace). Further, in the past two years an additional 2500 new flats have come online, which historically perform poorly in terms of NI191.	•	NH PR WS 047 Residual household waste per household (ex NI 191)
NH PR WS 048	Percentage of household waste sent for reuse, recycling and composting (ex NI 192)	28.00%	27.44%	30.4%	28.3%	28%	NI192 figures for Q3 have been hampered by lower recycling across the board, including less tonnage through the civic amenity sites and less recycled waste through the waste transfer station. Implementation of fortnightly collections however, has seen street level recycling rates increase and this will be reported in Q4.	•	NH PR W5 048 Percentage of household wate sent for reuse, recycling and composting (ex NI 192) 30.00% 25.00% 15.00% 15.00% 5.00% 5.00% 5.00% 6.00% 6.00% 6.00% 6.00% 6.00% 6.00% 6.00% 6.00% 6.00% 6.00% 7.0

PI Status		Long Term Trends		Short Term Trends	
	Alert		Improving	4	Improving
\triangle	Warning		No Change		No Change
0	ок	•	Getting Worse		Getting Worse
?	Unknown				
	Data Only				